

Adults and Health Scrutiny Panel Finance Update

2022/23
Quarter 1

Summary Revenue Position

- Adults and Health is forecast to spend £121.7m against a budget of £112.4m which is an adverse variance of £9.3m at Q1. Adult Social Services and Housing Temporary Accommodation account for most of the overspend, and Commissioning and Public Health are projected to spend to budget.

Description	Revised Budget (£m)	Q1 Outturn Projection (£m)	Variance (£m)
Adults Social Care	72.0	79.9	7.9
Adults Commissioning	14.1	14.1	0.0
Adults Public Health	18.0	18.0	0.0
Housing Demand	8.4	9.7	1.3
Total	112.4	121.7	9.3

Summary Revenue Position

- Adult Social Care Q1 adverse variance is £7.922m which consists of £2.701m overspend across Older Peoples, £3.195m in Learning Difficulties and £2.347m in Mental Health. There has been substantial demand and activity which has hit the system, including a large portion of backdated packages that is driving the overspend position. High-cost transition clients and high complexity clients are adding to the pressure. The service is projected to deliver £4.839m of the £5.325m combined corporate savings target (22/23 target plus 21/22 slippage), and £0.271m of the £4.449m combined demand mitigation target. There is a further £1.000m one-off recovery of aged debt that will contribute to savings.
- Adults Commissioning overall variance at Q1 is £0.042m which is comprised of circular rents.
- Adults Public Health is projected to break even.
- Housing Demand Temporary Accommodation is £1.289m overspent at Q1. Although the number of households living in temporary accommodation is falling the overall cost of TA is not. This is due to a loss of TA units that sit within the HRA and a challenging TA market. The expectation is that the Homelessness Prevention Grant funding would cover any overspend in the TA budget. However, current commitments held against the HPG mean this isn't possible leading to an overall shortfall.

Financial Pressures and Risks

- The residual COVID impacts including worsening health conditions and frailty is creating increased activity and greater complexity of cases especially in Older peoples.
- Learning Difficulties and Mental Health have experienced increased number of clients and longer care support per client and encountered more high-cost clients.
- There is an additional risk of reduced funding from hospital discharge scheme and numerous provider uplifts above budgeted growth. The impact and pressure are likely to change over the coming months as we begin to understand the long-term implications. This poses additional risk to the budget position for 2022/23 and beyond.
- Increasing pressures and strain on services has impacted previously agreed savings delivery but the service has persevered to identify other mitigations to address these shortfalls. The service is fully aware of the pressures and complexities in Adult Social Care and has developed a plan to target these.

Mitigations

- Learning Disabilities overspend, a review is currently being carried out on the top 30 high-cost packages, the Day Care commitments and the Transport arrangements are also being reviewed.
- Mental Health overspend - Two additional members of staff are being recruited, to review the Mental Health care packages, focusing on top 44 high-cost placements and seeking additional joint funding.
- Integrated Care – A review on process will be undertaken in August, this will also include the reablement care packages and the transition to long term care.
- Several project groups are being set up to monitor and track progress of the above activities. With the changes in Hospital Discharge Funding from the ICB, Hospitals and reablement are ensuring that cases discharged from hospital are appropriate and via the correct pathway. This has seen a significant reduction in new reablement packages of care and a reduction in the average cost per week. Resource has also been increased in the team to progress reablement packages to long term care or end the service.

MTFS Savings Tracker



MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall
People - Adults, Health & Communities								
B2.7	Haringey Learning Disability Partnership	500	1,430	1,930	1,700	(230)	Amber	Improving staffing retention to create a stable savings delivery team. Interlinking with commissioning team to discover best vfm providers.
B2.8	Mental Health	0	490	490	990	500	Green	
B2.9	Physical Support	0	1,070	1,070	1,070	0	Green	
PA6	Transfer of High Cost Day Opps	15		15	125	110	Green	
PA8	Investment of drug and alcohol savings in preventative services for adults and families, targeting health inequalities	0	100	100	100	0	Green	
PA9	Further savings to be delivered by Adults Services	180	180	360	80	(280)	Red	Changes in original model assumptions have caused delays in delivering reprofiled savings. Currently identifying mitigations.
AS101	Fast Track Financial Assessments	650		650	774	124	Green	
	Adults Delayed Savings - C19	0	710	710	0	(710)	Red	Changes in original model assumptions have caused delays in delivering reprofiled savings. Currently identifying mitigations.
HO1	Temporary accommodation reduction plan	573	0	573	0	(573)	Red	Efficiencies achieved through delivery of the temporary accommodation supply plan are currently minimising the temporary accommodation budget overspend rather than delivering savings against the budget. We are reviewing our approach to sourcing suppliers in a currently very difficult housing market.
20/25-HO01	Transferring PSLs to the CBS	152	272	424	0	(424)	Red	There is no longer an intention to deliver this initiative.
HO102	HHH taking over the lease of PSL properties on their expiry	209	68	277	190	(87)	Amber	This years programme will only focus on New Acquisitions and PSL void properties - therefore reducing the expected savings as originally forecasted savings of £340. Total annual future savings £190k
Total: Adults, Health & Communities		2,279	4,320	6,599	5,029	(1,570)		
Demand Management activities		2,273	2,176	4,449	261	-4,188	Red	Directors are continuing to work on their plans to deliver this
Total: Adults, Health & Communities		4,552	6,496	11,048	5,290	-5,758		

Capital report

2022/23 Capital Monitoring @ Quarter One (Jun. 2022)

Projection Sheet

APPENDIX 4

SCHEME REF	SCHEME NAME	22/23 Full year Revised Budget (£'000)	22/23 Qtr.1 Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,288	3,288	(0)
208	Supported Living Schemes	865	820	(45)
209	Assistive Technology	1,944	1,944	0
211	Community Alarm Service	177	177	0
213	Canning Crescent Assisted Living	1,930	1,641	(289)
214	Osborne Grove Nursing Home	1,685	1,376	(309)
217	Burgoyne Road (Refuge Adaptations)	316	285	(31)
218	Social Emotional & Mental Health Provision	1,458	0	(1,458)
221	Social Care System Implementation	1,588	1,588	(0)
222	Wood Green Integrated Care Hub	0	0	0
Adults, Health & Communities		13,251	11,119	(2,132)

Adults capital programme budget has decreased by £13.3m in quarter one. The main reason for the decrease is due to the following capital schemes budget being reprofiled to future years, as a result of project delays: (i) Osborne Grove Nursing Home - £5m, (ii) Supported Living Schemes - £4m, (iii) Burgoyne Road - £2.6m, (iv) Social Care System Implementation (liquidLogic) - £1.2m & (v) Wood Green Integrated Care Hub - £1m.

In contrary to the above, Aids & Adaptations scheme budget has increased by £0.486m. The increase is an adjustment to the provisional budget to actual DFG 2022/23 grant award.

Adults quarter one position is reporting an underspend variance against budget of £2.1m. Reason for the variance can be attributed to the following capital programme schemes: Canning Crescent Assisted Living - £0.3m, Social Care System Implementation - £1.5m & Osborne Grove Nursing Home - £0.3m. There are other minor budget variances.